



"Serving Western Legislatures"

2010 Year in Review

*Best of all he loved the Fall. The leaves yellow on the cottonwoods.
Leaves floating on the trout streams and above the hills, the high blue windless skies...
Now he will be a part of them forever.*

- Ernest Hemingway, Idaho, 1939 in a eulogy for a friend

The Council of State Governments-WEST

About CSG-WEST



"Serving Western Legislatures"

The Council of State Governments-WEST (CSG-WEST) is a nonprofit and nonpartisan organization that serves western state legislatures. Legislators and key legislative staff come together to share good ideas across state borders. Meetings and policy events offer lawmakers an opportunity to network with each other and to work with other elected leaders in the West on common policy goals.

CSG-WEST and its sister region in the South partner with states on both sides of the U.S.-Mexico border to work on key issues affecting the security and prosperity of the border region. Associate members from the Canadian provinces of Alberta and British Columbia as well as the Pacific islands of American Samoa, the Commonwealth of the Northern Mariana Islands and Guam are also valued participants in CSG-WEST.

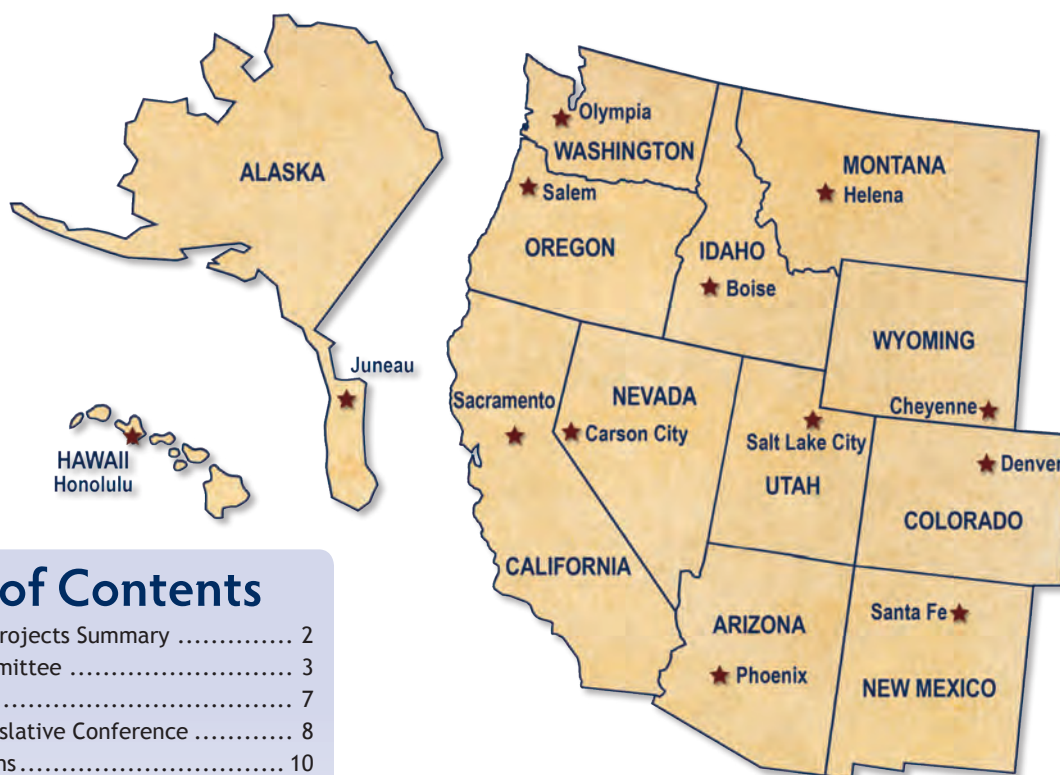


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*Cover photo courtesy of
Sun Valley Ketchum Chamber
& Visitors Bureau*

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A Message from the 2011 CSG-WEST Officers



Left to right:
Assemblyman Kelvin **Atkinson**,
Nevada, CSG-WEST Vice Chair;
Representative Rosie **Berger**,
Wyoming, CSG-WEST Chair-Elect;
Representative Rich **Wills**, Idaho,
CSG-WEST Immediate Past Chair;
Representative Marcus **Oshiro**,
Hawaii, CSG-WEST Chair

The 2000-2010 decade began with a bang for The Council of State Governments-WEST (CSG-WEST). In 2000, the Western Legislative Academy welcomed its first class to the El Pomar Foundation's Penrose House in Colorado Springs, Colorado. In 2001, the CSG-WEST office relocated from San Francisco where it was founded in 1947 to Sacramento, and, in 2001, the Border Legislative Conference held its first meeting in San Diego with legislators from the ten states along the U.S.-Mexico border. Later that year, CSG-WEST held its first annual conference outside of the United States in Whistler, B.C., hosted by the Province of British Columbia.

Building on this momentum, CSG-WEST has finished the decade strong in our service to western state legislatures. Working with western governors through the Western Governors' Association, we are participating in a Department of Energy grant to modernize and expand the capacity of the western electrical grid in eleven western states and two Canadian provinces. We are in discussions with western county commissioners on how CSG-WEST can assist the efforts of western counties to secure critical financial support from the federal government through renewal of the Secure Rural Schools and Community Self Determination Act. The unstated premise behind these initiatives is a growing awareness of the need for western state and local political leaders to work together in the pursuit of shared regional objectives.

And as always, we recognize and appreciate the involvement of the CSG-WEST Executive Committee, comprised of the leaders of the legislative chambers in the thirteen western states. Their continuing support and involvement in the core programs and the governance of CSG-WEST make possible the rich mix of programs and activities that are presented in the following pages of our 2010 Year in Review.

As we celebrate the accomplishments of the past decade, we look forward to 2011 and the beginning of what we hope will be a new era in intergovernmental cooperation among the western states.

Sincerely,

Representative Marcus Oshiro, Hawaii
CSG-WEST Chair

Representative Rosie Berger, Wyoming
CSG-WEST Chair-Elect

Assemblyman Kelvin Atkinson, Nevada
CSG-WEST Vice Chair

Representative Rich Wills, Idaho
CSG-WEST Immediate Past Chair

Summary of CSG-WEST Programs and Projects

Programs

- The **Western Legislative Conference** annually brings together legislators from western states to learn from each other and collaborate on issues of regional concern such as energy, education, environment, fiscal affairs, public lands, trade and water.
- The **Western Legislative Academy** is an intensive professional development program designed to help newer western state legislators become more effective leaders and to strengthen legislative institutions.
- **WESTRENDS** is a thirteen member board comprised of one legislator from each western state that examines demographic, economic and cultural trends shaping the West.
- The **Legislative Service Agency and Research Directors Committee** provides nonpartisan western staff leaders management training and opportunities to share best practices.

Projects

- The **U.S.-Mexico State Alliance Partnership** is a collaborative, multi-branch program aimed at strengthening cooperation among state officials and institutions of both countries. The Partnership promotes and convenes binational exchanges among border legislators, attorneys general, treasurers, lieutenant governors and other officials to enhance the role of state officials to address shared public policy concerns that transcend international borders.
- Pursuing cooperative solutions to issues that arise along the 2000-mile U.S.-Mexican border is the focus of the **Border Legislative Conference**, which is comprised of state legislators from California, Arizona, New Mexico, Texas and the six Mexican border states of Baja California, Sonora, Chihuahua, Nuevo Leon, Coahuila and Tamaulipas.
- CSG-WEST acts as a convener for the **Legislative Council on River Governance**, a cooperative association of legislators from Washington, Oregon, Idaho and Montana focused on water, environment and energy issues along the Columbia River Basin.
- The **Modernization of the Western Electrical Grid** is a project in cooperation with the Western Governors' Association and the U.S. Department of Energy that supports western legislative involvement in the policy decisions affecting transmission of electrical power in eleven western states and two Canadian provinces.



Little Red Fish Lake located in the heart of Idaho's Sawtooth National Recreation Area

CSG-WEST 2010 Executive Committee



Rep. Rich **Wills**
Idaho
CSG-WEST Chair



Rep. Marcus R. **Oshiro**
Hawaii
CSG-WEST Chair-Elect



Rep. Rosie **Berger**
Wyoming
CSG-WEST Vice Chair



Rep. Jose A. **Campos**
New Mexico
CSG-WEST Immediate Past Chair

ALASKA

Gary **Stevens**, President of the Senate
Con **Bunde**, Senate Minority Leader
Lesil **McGuire**, Senator
Mike **Chenault**, Speaker of the House
Kyle **Johansen**, House Majority Leader
Beth **Kerttula**, House Minority Leader
David **Guttenburg**, Representative
Craig **Johnson**, Representative

ARIZONA

Robert **Burns**, President of the Senate
Jorge Luis **Garcia**, Senate Minority Leader
Carolyn S. **Allen**, Senator
John **Nelson**, Senator
Russell **Pearce**, Senator
Kirk **Adams**, Speaker of the House
David **Lujan**, House Minority Leader
Russ **Jones**, Representative

CALIFORNIA

Darrell **Steinberg**, President Pro Tempore
Dennis **Hollingsworth**
Senate Minority Leader
Elaine **Alquist**, Senator
Denise Moreno **Ducheny**, Senator
Curren **Price**, Senator
John A. **Pérez**, Speaker of the Assembly
Martin **Garrick**
Assembly Minority Floor Leader
Hector **De La Torre**, Assemblymember

COLORADO

Brandon **Shaffer**, President of the Senate
Mike **Kopp**, Senate Minority Leader
Linda **Newell**, Senator
Suzanne **Williams**, Senator
Terrance **Carroll**, Speaker of the House
Mike **May**, House Minority Leader
Nancy **Todd**, Representative

HAWAII

Colleen **Hanabusa**, President of the Senate
Fred **Hemmings**, Senate Minority Leader
Brian T. **Taniguchi**, Senator
Calvin K. Y. **Say**, Speaker of the House
Lynn **Finnegan**, House Minority Leader
Marcus R. **Oshiro**, Representative
Kyle **Yamashita**, Representative

IDAHO

Robert L. **Geddes**, President Pro Tempore
Bart M. **Davis**, Senate Majority Leader
Kate **Kelly**, Senate Minority Leader
Lawrence E. **Denney**, Speaker of the House
John **Rusche**, House Minority Leader
Maxine T. **Bell**, Representative
Thomas **Loertscher**, Representative
Dell **Raybould**, Representative
Rich **Wills**, Representative

MONTANA

Robert **Story**, President of the Senate
Carol **Williams**, Senate Minority Leader
Kim **Gillan**, Senate Minority Whip
Jim **Keane**, Senator
Bob **Bergren**, Speaker of the House
Scott **Sales**, House Minority Leader
Betsy **Hands**, Representative

NEVADA

Steven A. **Horsford**
Senate Majority Floor Leader
Terry **Care**
Senate Assistant Majority Floor Leader
John **Lee**, Senate Assistant Majority Whip
William J. **Raggio**
Senate Minority Floor Leader
Barbara E. **Buckley**, Speaker of the Assembly
John **Ocegüera**
Assembly Member
Hedi S. **Gansert**
Assembly Minority Floor Leader
Kelvin D. **Atkinson**, Assembly Member

NEW MEXICO

Timothy Z. **Jennings**, President Pro Tempore
Michael **Sanchez**, Senate Majority Floor Leader
Stuart **Ingle**, Senate Minority Floor Leader
Gay G. **Kernan**, Senator
Tim **Eichenberg**, Senator
John **Sapient**, Senator
Ben **Lujan**, Speaker of the House
Thomas C. **Taylor**
House Minority Floor Leader
Janice **Arnold-Jones**, Representative
Jose **Campos**, Representative
Brian **Egolf**, Representative
Thomas **Garcia**, Representative
Danice **Picraux**, Representative
Jeannette **Wallace**, Representative

OREGON

Peter **Courtney**, President of the Senate
Ted **Ferrioli**, Senate Republican Leader
Jackie **Dingfelder**, Senator
Martha **Schrader**, Senator
Dave **Hunt**, Speaker of the House
Arnie **Roblan**, House Speaker Pro Tem
Bruce **Hanna**, House Republican Leader
George **Gilman**, Representative

UTAH

Michael **Waddoups**, President of the Senate
Patricia W. **Jones**, Senate Minority Leader
Steve **Urquhart**, Senator
David **Clark**, Speaker of the House
David **Litvack**, House Minority Leader
Roger **Barrus**, Representative
Mel R. **Brown**, Representative
Ronda Rudd **Menlove**, Representative

WASHINGTON

Lisa **Brown**, Senate Majority Leader
Rosa **Franklin**, President Pro Tempore
Mike **Hewitt**, Senate Republican Leader
Frank **Chopp**, Speaker of the House
Jeff **Morris**, Speaker Pro Tempore
Richard **DeBolt**, House Minority Leader
Sam **Hunt**, Representative

WYOMING

John **Hines**, President of the Senate
Kathryn **Sessions**, Senate Minority Floor Leader
Grant **Larson**, Senator
Drew **Perkins**, Senator
John **Schiffer**, Senator
Colin **Simpson**, Speaker of the House
W. Patrick **Goggles**
House Minority Floor Leader
Rosie **Berger**, Representative

EX-OFFICIO MEMBERS

Pamela **Varni**, Executive Director
Legislative Affairs Agency, Alaska
Mike **Christensen**, Director
Office of Legislative Research and
General Counsel, Utah



"Serving Western Legislatures"

CSG-WEST 2010 Executive Committee

The Executive Committee serves as the Board of Directors of CSG-WEST reviewing the work and activities of policy committees, adopting policy positions, selecting participants for the Western Legislative Academy and approving the slate of CSG-WEST officers.

The committee is comprised of four CSG-WEST officers, the presiding legislative officers and ranking minority leaders of both chambers of each

western state, the chair and vice chair of CSG and CSG-WEST committees and legislators appointed by the presiding legislative officers of member states.

The Executive Committee of CSG-WEST works with staff and officers of the Western Governors' Association, Western Municipal Conference and Western Interstate Region of the National Association of Counties as an advocate for western interests at the state and local level.

Executive Committee Program Presenters



*Richard **Ruda**, Chief Counsel at the State & Local Legal Center in Washington, D.C., spoke about recent trends in American federalism found in Supreme Court cases.*



*USAF Ret. General **Chuck Wald** spoke on the need for energy independence and security.*

*Chris **Whatley**, Director of the CSG Washington D.C. office, encouraged members to use the resources and services of the CSG D.C. office.*



*Rich **Halvey** of the Western Governors' Association (WGA) updated members on an initiative to increase the capacity of the western electrical grid.*



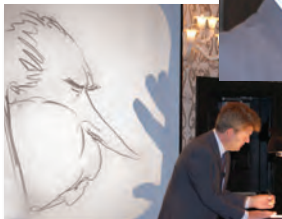
*Legislative Director **Michael Kerr** and Legislative Clinic Director **Steven Huefer** of the Uniform Law Commission spoke to the merits of the Uniform Military and Overseas Voters Act.*



*Oregon Secretary of State **Kate Brown** introduced **Jack Ohman**, The Oregonian award-winning political cartoonist, who sketched and talked about the humor of politics.*



*Oregon Senate President **Peter Courtney** welcomed his western state colleagues to Portland for an eventful weekend of meetings.*



*Western Rural Development Center (WRDC) Director **Don E. Albrecht** provided an overview of WRDC programming.*



Meetings-at-a-Glance

March 19 – Portland, Oregon

- Selection of Western Legislative Academy Class of 2010
- Western Legislative Conference Policy Agenda Setting Sessions
- Energy Independence and Security
- Increasing Capacity of Western Electrical Grid
- Interstate Compacts

September 14 – Sun Valley, Idaho

- 2009-2010 Important U.S. Supreme Court Cases to the States
- Rural Connections with the Western Rural Development Center
- CSG Washington D.C. Office Membership Services
- Update on CSG-WEST Programs and Projects
- Election of CSG-WEST 2011 Officers

CSG-WEST 2010 Executive Committee

Member Participation



Utah House Minority
Leader David **Litvack**

Montana Senator
Kim **Gillan**



Left to right: Wyoming Representative Rosie **Berger**,
Hawaii Representative Marcus **Oshiro** and
Idaho Representative Rich **Wills**



Oregon Speaker Pro Tempore
Arnie **Roblan**



Arizona Representative
Russ **Jones**



Oregon Senator Martha **Schrader**

Alaska House Minority
Leader Beth **Kerttula**



Idaho Speaker Lawrence **Denney**

Montana
Representative
Betsy **Hands**



Colorado Senator
Gail **Schwartz**



Left to right: Idaho Representatives
Tom **Loertscher** and Dell **Raybould**



Pam **Varni**, Executive Director of
Alaska Legislative Affairs Agency



Utah Representative
Jim **Gowans**

Left to right: Utah Representatives
Mel **Brown** and Ronda Rudd **Menlove**,
Hawaii Representative Kyle **Yamashita**,
New Mexico Senator John **Sapient**,
Nevada Assemblyman Kelvin **Atkinson** and
Wyoming Senator John **Schiffer**



CSG-WEST 2010 Executive Committee

Member Participation



Nevada Speaker
Barbara **Buckley**



Oregon Senator Jackie **Dingfelder** and
California Senator Curren **Price**



New Mexico Representative
Jeannette **Wallace**

Wyoming Senator
Drew **Perkins**



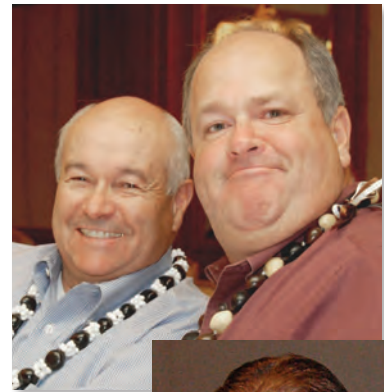
Left to right: Idaho Senate President
Pro Tempore Robert L. **Geddes**
and Idaho Senate Majority
Leader Bart **Davis**



Left to right: Colorado Representative Nancy **Todd**, Arizona
Senator Carolyn **Allen** and Montana Senator Jim **Keane**



Nevada Assembly Majority
Floor Leader John **Ocegueda**



Utah Representative
Roger **Barrus**



Left to right: Alaska Representative Craig **Johnson**
and Oregon Representative George **Gilman**



Nevada Senator
John **Lee**



Idaho Representative
Maxine **Bell**



Left to right: Washington
Representative Sam **Hunt** and
Alaska Senate President Gary **Stevens**



CSG-WEST 2010 Annual Meeting

September 11-14 • Sun Valley, Idaho

Western culture is founded on ingenuity, innovation and most important of all, imagination.

~ Idaho Rep. Rich Wills, 2010 Chair of CSG-WEST



*Idaho Representative Rich **Wills**, Chair of CSG-WEST, presided over the 63rd annual meeting.*

*The Honorable C. L. "Butch" **Otter**, Governor of Idaho, (top right) moderated the opening session with Tom **Sanderson** of the Center for Strategic and International Studies. Sanderson led policymakers through the seven policy revolutions that will transform our world between now and 2025.*



*Idaho Senate President Pro Tempore Robert L. **Geddes** (top left) introduced Frank **Luntz**, pollster and author of "What Americans Really Want ... Really."*



*Economist and Futurist **Jeff Thredgold** of Thredgold Economic Associates in Salt Lake City offered an optimistic economic outlook for the Western states.*



*Idaho Speaker of the House Lawrence **Denney** introduced Mara **Liasson**, award-winning political correspondent for National Public Radio (NPR). Liasson tackled the topic of mid-term elections and what it meant to both states and the nation.*



Pioneering New Frontiers

Western Legislative Conference

CSG-WEST 2010 Annual Meeting • September 11-14 • Sun Valley, Idaho

Let us affirm that in this chamber tonight there are no Republicans, no Democrats—just Americans. Yes, we will have our differences, but let us always remember what unites us far outweighs whatever divides us.

~ President Ronald Reagan, Final State of the Union, 1988

Lawmakers from the 13 western state legislatures assembled in policy forums at the CSG-WEST annual meeting to learn from one another and share ideas about regional strategies and solutions to mutual concerns.



Overview of 2010 Policy Committees

Education Committee



CHAIR
Ronda Rudd **Menlove**
Representative
Utah



VICE Chair
Nancy **Todd**
Representative
Colorado

Legislators attending the Education Committee session took a look at innovative technological ways to prepare today's youth for a globalized economy. Experts from government, academia and the private sector gave interactive and insightful perspectives on futuristic solutions for the schools of today.

Energy and Environment Committee



CHAIR
Jackie **Dingfelder**
Senator
Oregon



VICE Chair
John **Schiffer**
Senator
Wyoming

The Energy and Environment Committee convened two sessions. Session one focused on environmental issues surrounding the pine beetle, sage grouse and the quagga mussel, while Session two explored transmission planning efforts underway in the West and the siting challenges of new electrical transmission development.

Western Legislative Conference

Fiscal Affairs Committee



CHAIR
Maxine **Bell**
Representative
Idaho



VICE CHAIR
Kyle **Yamashita**
Representative
Hawaii

Legislative fiscal leaders reviewed challenges that state budgets continue to face in turbulent economic times. They discussed the impacts of budget cuts, furloughs, taxes and reserves and explored how to save money by ending and consolidating programs.

Future of Western Legislatures Committee

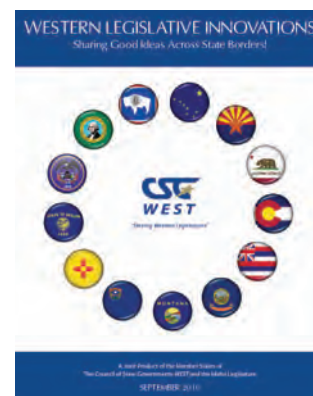


CHAIR
Carolyn **Allen**
Senator
Arizona



VICE CHAIR
Sam **Hunt**
Representative
Washington

The Future of Western Legislatures Committee worked on a project to find legislative branch innovations in the 13 states of the West. The project culminated in the 2010 Western Legislative Innovations fair and report. For dozens of creative ways to make legislatures more efficient and more transparent, check out the “Western Legislative Innovations” report at www.csgwest.org.



Trade and Transportation Committee



CHAIR
Jim **Keane**
Senator
Montana



VICE CHAIR
Janice **Arnold-Jones**
Representative
New Mexico

The Trade and Transportation Committee took a comprehensive look at the impact of international trade on state economies and what can be done to increase exports. The Committee heard presentations on state and federal trade programs and reviewed the National Export Initiative designed to increase US exports.

Water and Public Lands Committee



CHAIR
Kelvin **Atkinson**
Assemblyman
Nevada



VICE CHAIR
Craig **Johnson**
Representative
Alaska

Legislators participating in the Water and Public Lands Committee session heard a compelling presentation from Patricia Mulroy, the General Manager of the Southern Nevada Water Authority, on the challenges and opportunities for managing water in the West. The session provided lawmakers an opportunity to discuss the linkages between water and energy resources, and the challenges to controlling aquatic invasive species in public lands. Committee members received an update from the Western States Water Council and passed a resolution regarding proposed amendments to the Clean Water Act by the U.S. Congress. The resolution was adopted by the CSG-WEST Executive Committee.

Policy Sessions

CSG-WEST 2010 Annual Meeting • September 11-14 • Sun Valley, Idaho

We will have the opportunity to learn from scholars, entrepreneurs, economists, journalists, futurists, and most important of all, we will learn from each other.

~ Idaho Rep. Rich Wills, 2010 Chair of CSG-WEST

Environment and Transmission Planning: What Does it Mean for the West?

With wind turbines, wave energy and solar energy ramping up in the West, lawmakers explored how to connect renewable energy sources to the electric grid. Environmental issues surrounding the pine beetle, sage grouse and the quagga mussel were also addressed.



Barbara **Bentz**, U.S. Forest Service Entomologist, Rocky Mountain Research Station, Logan, Utah

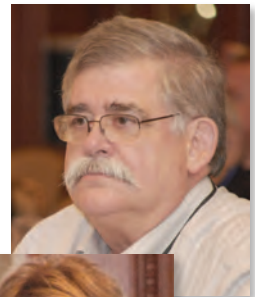


Idaho Representative Carlos **Bilbao**



New Mexico Representative Andy **Nunez** (left) and Wyoming Representative Pete **Iloway**

Alaska Representative Kurt **Olsen**



Oregon Senator Jackie **Dingfelder** and Wyoming Senator John **Schiffer**, respectively Chair and Vice Chair of the CSG-WEST Energy and Environment Committee



Rich **Halvey**, Western Governors' Association, Denver, Colorado



Amy **Ferriter**, Program Manager, Invasive Species, Idaho Department of Agriculture, Boise, Idaho

Exploring Education Budget Solutions through Technology

Lawmakers, educators and technology innovators shared best practices to bring today's schools into a new age of education.



Senator Cynthia **Nava**, Chair of New Mexico Education Committee



Dr. Thomas **Ryan**, Chief Information Officer, Albuquerque Public Schools, New Mexico

Amy **Jones**, Regional Educational Manager, CIM Technology Solutions



CSG-WEST Committee Leadership: Colorado Representative Nancy **Todd** (left) and Utah Representative Ronda Rudd **Menlove**



Policy Sessions

Education Funding: Are Short-Term Fixes Leading Closer to the Cliff?

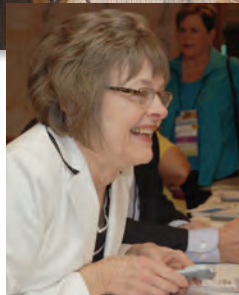
Because education is one of the biggest items in western state budgets, the Education and Fiscal Affairs committees met together to explore how K-12 and higher education are funded in each western state. A very lively conversation on how to deliver first-rate education in tough economic times ensued.



Program Presenters (left to right): Michael **Griffith** (Senior School finance Policy Analyst with Education Commission of the States), Dr. Daniel **Domenech** (Executive Director of the American Association of School Administrators) and Dr. James **Rogers** (Former University System Chancellor in Nevada)



Left to right: Idaho Representative Wendy **Jaquet** and Utah Legislative Research Council Director Mike **Christensen**



Idaho Representative Sharon **Block**



Montana Senator Minority Leader Carol **Williams**



Left to right: Alaska Representative Carl **Gatto** and Senate President Gary **Stevens**

Fiscal Affairs Forum: Death by a Thousand Cuts

Executive Director of the National Association of State Budget Officers Scott Pattison and Governing magazine's Richard Greene and Katherine Barrett discussed the difficult decisions states are forced to make in tough budget times.

At the end of the day, the arithmetic wins. It wins, no matter what you want to do.

~ Idaho Representative Maxine Bell, CSG-WEST Fiscal Affairs Committee Chair

Governing magazine's Richard **Greene** and Katherine **Barrett**



Left to right: Colorado Senator Linda **Newell** and Idaho Representative Maxine **Bell**, Chair of CSG-WEST Fiscal Affairs Committee

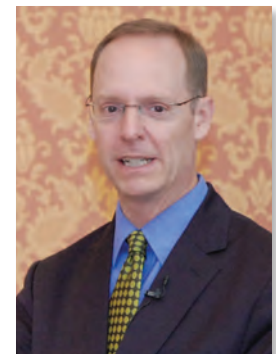


Idaho Senator Brent **Hill** and Representative Elaine **Smith**

Left to right: Utah Representative David **Litvack** and Arizona Representative Russ **Jones**



Hawaii Representative Kyle **Yamashita**, Vice Chair of CSG-WEST Fiscal Affairs Committee, and Utah Representative Jennifer **Seelig**



Scott **Pattison**, Executive Director, National Association of Budget Officers

Policy Sessions

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I cannot teach anybody anything. I can only make them think.

~ Socrates

Exporting: What Does it Mean for Western State Economies?

Lawmakers learned about the innovative state and federal programs states are using to increase state exports. Trade experts discussed how exporting can lead to economic diversification and growth in state economies.



Chris **Whatley**,
CSG DC
Office Director



Montana Senator Jim **Keane**,
Chair of CSG-WEST Trade &
Transportation Committee



Dennis **Chrisbaum**, Regional Manager,
International Trade Program, U.S.
Small Business Administration/U.S.
Export Assistance Center,
Denver, Colorado



Left to right: New Mexico Representatives
Andy **Nunez** and Roberto **Gonzales**



Damien **Bard**, Administrator, Idaho
International Trade Office, Idaho
Department of Commerce, Boise, Idaho

Challenges to Managing Water and Public Lands in the West

Lawmakers engaged in robust dialogue regarding the challenges to managing water resources in an era of increased demands and of available tools and approaches to controlling aquatic invasive species in public lands.



Patricia **Mulroy**, General
Manager of the Southern
Nevada Water Authority



Karl **Wirkus**,
Pacific
Northwest
Regional
Director of the
U.S. Bureau of
Reclamation



Left to right: Alaska Representative Craig **Johnson**
and Nevada Assemblyman Kelvin **Atkinson**,
respectively Vice Chair and Chair of CSG-WEST
Water and Public Lands Committee



Amy **Ferriter**, Program
Manager, Invasive Species,
Idaho Department of
Agriculture, Boise, Idaho



Tony **Willardson**, Executive
Director, Western States
Water Council



Alberta Member of the
Legislative Assembly Ty **Lund**



Left to right: Bob **Berger** from Wyoming, along
with Wyoming Representative Kermit **Brown**
and Senator Stan **Cooper**

Policy Sessions

Experiences, Expectations and Examples of Mental Health Caucuses in Western State Legislatures



Program presenters: Colorado Senator Suzanne **Williams**, Dan **Aune** (Executive Director of the Mental Health Association of Montana) and New Mexico Senator John **Sapient**

Valerie **Brooks** of the Idaho Credit Union League seated next to Idaho Representative Carlos **Bilboa**



Washington Representative Sherry **Appleton**



Utah Representative David **Litvack**



Left to right: Idaho Representative Janice **McGeachin** and Arizona Senator Carolyn **Allen**

Mental Health Courts Address Underlying Issues

Idaho state court officials shared innovative approaches aimed at addressing mental illness as an underlying issue that can land people in drug court. The Idaho Mental Health Courts are seeing success by connecting people with the treatment they need.



Idaho Department of Correction Director Brent **Reinke**

Program presenters: Idaho Administrative Director of the Courts Patricia **Tobias**, Honorable Chief Justice Daniel **Eismann** of the Idaho State Supreme Court and Idaho Senator Denton **Darrington**



Idaho Representative Stephen **Hartgen**



Idaho Representative Maxine **Bell** and CSG Executive Director/CEO David **Adkins**



Washington Representative Sam **Hunt**



Colorado Representative Nancy **Todd**

Western Legislative Innovations Fair

CSG-WEST 2010 Annual Meeting • September 14 • Sun Valley, Idaho

Western Lawmakers Swap New Ideas at the Innovations Fair

Senator Bruce **Burns**, along with Legislative Information Officer Wendy **Madsen**, shared **Wyoming's** model civic education project, which includes lesson plans to increase student appreciation of representative democracy. Wyoming also highlighted its real-time Internet posting of recorded votes and an on-line hotline for public comment on legislation.



Representatives Sam **Hunt** and Sherry **Appleton** described how partnership with TV Washington increases public participation in the legislative process and how **Washington's** electronic bill books ensure that each member's laptop has the latest bills and amendments.



Utah House Minority Leader David **Litvack**, along with Utah Legal Counsel Mike **Christensen** (seated), illustrated how their remodeled fiscal note process brings lawmakers better information in less time. They also showcased the legislature's detailed demographic profiles of each member's district.



According to Senator Ginny **Burdick**, **Oregon's** new "Legislative Days" interim committee program is saving time and money and increasing camaraderie by scheduling 25 committees over a three-day period instead of each committee working its own schedule.



Senator John **Sapien** reported how the **New Mexico** state capitol serves as a modern art gallery featuring New Mexico artists with a collection of 600 pieces valued in the millions.

Assemblyman Kelvin **Atkinson** described **Nevada's** in-house, electronic bill processing program and highlighted Nevada's special constituent services unit. He also shared information about the legislature's electronic gift shop and discussed on-line opinion polls during sessions.



Western Legislative Innovations Fair

A single courageous state may, if its citizens choose, serve as a laboratory.

– U.S. Supreme Court Justice Louis D. Brandeis, 1932



Senators Linda **Menard** and John **Coghill** shared information about **Alaska's** childcare program for children of lawmakers and staff.



Arizona Senator Carolyn **Allen** provided insights into her state's paperless Senate and live webcasts of proceedings.



Senator Curren **Price** showcased **California's** leading edge human resources policies that include zero-tolerance and training on harassment, discrimination and workplace violence.



Western Legislatures Committee

to run legislatures with greater efficiency and transparency.

Boise State University political science Professor Gary **Moncrief** kicked off the fair with an overview of western legislative innovations, and Idaho Public TV reporter/producer Joan Cartan-Hansen quizzed lawmakers about best practices.



Representatives Nancy **Todd** (left) and Beth **McCann** addressed how **Colorado** streamlined legislative management and enhanced computerized access to bills and proceedings for legislators and the public.



Representatives Marilyn **Lee** and Kyle **Yamashita** were pleased to promote **Hawaii's** year-round Public Access Room, which gives citizens greater input into the legislative process, including e-mail, testimony, tutorials and workshops on how to testify and track bills.



Montana Senate Minority Leader Carol **Williams** told how their new Legislative Messaging System is helping lawmakers manage constituent communications.



Senator Joe **Stegner** and Legislative Service Director Jeff **Youtz** shared how **Idaho** redesigned its Capitol building to add more space for public participation. The Legislature now offers live broadcasts of floor action, along with a new system for digital management of legislative research, bill drafting and public information.

Annual Legislative Training Assembly

CSG-WEST 2010 Annual Meeting • September 11 • Sun Valley, Idaho

An effective speaker talks less about themselves and more about the audience.

– Deb Sofield, Executive Speech Coach, September 11, 2010

Western Legislators Participate in Full Day of Effectiveness Training

CSG-WEST offered a full day of training for lawmakers and guests at all stages of their careers. The training is known as ALTA - Annual Legislative Training Assembly.



*Pam **Vaccaro**, president of Designs on Time, coached participants on ways to get legislative work done without sacrificing the rest of their lives.*

*James **Cathcart**, FranklinCovey trainer, taught 13 trust behaviors key to successful leadership from the book "The Speed of Trust."*



*Commonwealth of the Northern Mariana Islands Representative Edmund **Villagomez** (left) and Alaska Representative Carl **Gatto***



*Washington Representatives Sam **Hunt** and Sherry **Appleton***



*Hawaii Representative Kyle **Yamashita***



*Idaho Representative Brian **Cronin** (left) and California Senator Curren **Price***



*Idaho Senator Brent **Hill** and Idaho Representative Marjorie **Chadderon***



*Deb **Sofield**, executive speech coach and president of the Women's Campaign School at Yale, demonstrated the secrets of giving great speeches.*



*Nevada Senator John **Lee** and Idaho Senator Diane **Bilyeu***

North America Summit

CSG-WEST 2010 Annual Meeting • September 11 • Sun Valley, Idaho



Strengthening North America

While improvements have been made to enhance trade through existing border crossings along the U.S.-Mexico and U.S.-Canada borders, we still have not reached the potential of operating smart, fast and secure borders for a 21st Century economy.

– California Senator Denise Moreno Ducheny, Chair, Border Legislative Conference

The 63rd CSG-WEST annual meeting included an all-day Third North America Summit. Discussions focused on enhancing North America competitiveness, creating 21st century border crossings, and addressing regional energy possibilities. At the end of the day, the Government of Canada and Province of Alberta hosted participants to an evening reception, where tri-national issues discussions continued.



Left to right: Ricardo **Pineda** (Consul General of Mexico in Idaho), California Senator Denise **Moreno Ducheny** (Chair, Border Legislative Conference) and Idaho Representative Rich **Wills** (Chair, CSG-WEST)

The Honorable
Iris **Evans**, Minister of
Alberta, International
& Intergovernmental
Relations



Sukumar **Periwal**, Executive Director, Strategic
Policy and Planning, Intergovernmental
Relations Secretariat, British Columbia



Denis **Stevens**, Consul
General of Canada in Seattle,
Washington



Left to right: Sean Carlos **Cázares Ahearne**, General Director of Border Affairs for Mexico Ministry of Foreign Affairs; Erik **Lee**, Associate Director of the North American Center for Transborder Studies at Arizona State University; and Robert **Fosco**, Consul and Senior Trade Commissioner for the Consulate General of Canada in Seattle, Washington

Women in Politics

CSG-WEST 2010 Annual Meeting • September 13 • Sun Valley, Idaho

The difference between great women leaders and those who aspire to greatness ... can be summed up in two words: executive presence.

~ Carol Vernon, Communication Matters, 2010

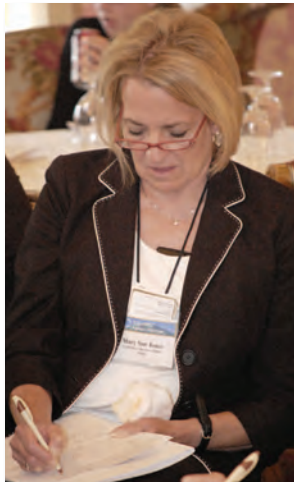
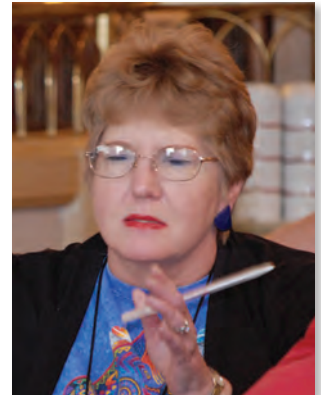
The Women in Politics event at the CSG-WEST annual meeting has become an event for men and women alike to enjoy. The 2010 forum launched its discussions by reviewing key facts from The Center for American Women and Politics at the Eagleton Institute of Politics. Participants learned that of those serving in state legislatures across America in 2010, women accounted for 24.5 percent.

Five of the top 10 states with the highest percentage of women in state legislatures are in the West—Colorado, Hawaii, Washington, Nevada and Arizona. Trainer Carol Vernon from the D.C. firm Communication Matters worked with co-moderators Wyoming Representative Rosie Berger and Idaho Representative Wendy Jaquet to lead the evening conversations.



Idaho Representative Wendy **Jaquet** (top) co-chaired the Women in Politics session with Wyoming Representative Rosie **Berger**

Idaho Representative Elaine **Smith**



Mary Sue **Jones**, Administrative and Fiscal Assistant to the Idaho President Pro Tempore



Idaho Representative Phylis **King** and Mark **San Souci** of U.S. Dept of Defense

Nevada Assemblywoman Debbie **Smith**



Trainer Carol **Vernon** from Communications Matters



Pamela **Roth** of The Williams Companies



Left to right: Alaska Representative Lindsey **Holmes** and Alaska Senator Linda **Menard**



Utah Representative Jennifer **Seelig**

Acknowledging Leadership

CSG-WEST 2010 Annual Meeting • September 11-14 • Sun Valley, Idaho



In recognition of his leadership as Chair of CSG-WEST, Idaho Representative Rich **Wills** was presented the prestigious State Government Affairs Council (SGAC) Shooting Star award by Elisabeth **Loudy**, SGAC Executive Director.



CSG-WEST Chair, Idaho Representative Rich **Wills**, honored California Senator Denise Moreno **Ducheny** upon her legislative retirement for her tireless public policy work, which has contributed to effective bi-national cooperation along the U.S.-Mexico border.



Idaho Representative Rich **Wills** and Hawaii Representative Marcus **Oshiro** exchange the CSG-WEST gavel, confirming Representative **Oshiro's** new role as 2011 Chair of CSG-WEST, while Representative **Wills** becomes Immediate Past Chair.



CSG Executive Director and CEO David **Adkins** (right) congratulated Idaho Senate Majority Leader Bart **Davis** for his outstanding leadership as CSG's 2009 Chair.



Daniel **Kemmis** of Missoula, Montana-known well as a Western Author, state and local political leader and advocate for the West - received the Bettye Fahrenkamp Award for Distinguished Legislative Leadership on Behalf of Western States.



In recognition of the Idaho Legislature's hosting of the 63rd CSG-WEST annual meeting in Sun Valley, Idaho Senate President Pro Tempore Robert L. **Geddes** and Representative Rich **Wills** are honored by CSG-WEST Chair-Elect, Hawaii Representative Marcus **Oshiro**.



CSG-WEST Nominating Committee interviewed executive committee applicants for the 2011 CSG-WEST Chair position and the 2011 CSG national Vice Chair position. Members included (back row, left to right): Idaho Senate Majority Leader Bart **Davis** (committee chair), California Senator Denise **Moreno Ducheny**, Arizona Representative Russ **Jones**, Utah Representative Mel **Brown**, Wyoming Senator John **Schiffer**, Alaska Representative Craig **Johnson**, Washington Representative Sam **Hunt**, Nevada Assembly Majority Floor Leader John **Oceguera**, New Mexico Representative Jose **Campos**, Oregon Representative George **Gilman**. Front row, left to right: Hawaii Representative Kyle **Yamashita**, Colorado Senator Linda **Newell** and Montana Senator Kim **Gillan**

CSG-WEST 2010 Annual Meeting

September 11-14 • Sun Valley, Idaho

We are a thousand sparks of genius in the 50 states and communities around the nation.

~President Ronald Reagan, Final State of the Union, 1988

2010 CSG Western Innovations Awards Selection

CSG began presenting Innovations Awards in 1986 to bring greater visibility to exemplary state programs and to facilitate the transfer of those successful experiences to other states. Under the leadership of Idaho Senator Joe **Stegner**, CSG Toll Fellows met during the CSG-WEST 2010 annual meeting to select two regional winners from among nine western finalists. The two winning programs come from the State of Washington.

Washington's Career Bridge: Career Bridge provides information to Washington residents about hot jobs for the future, what they need to learn to get those jobs and detailed information about which programs and institutions offer the best path to those jobs.

Washington's Health Technology Assessment: The Washington Health Care Authority set up this assessment process in 2007 to help determine which treatments and services the state will offer in its state sponsored health insurance plans and Medicaid. The purpose is to ensure the state pays for what works in health care.

CSG Western Innovations Awards Selection Member Participation



Colorado Representative
Nancy **Todd**



Alaska Senator
John **Coghill**

Washington
Representatives
Sam **Hunt** and
Sherry **Appleton**



Hawaii Representative
Marcus **Oshiro**



Idaho Senator
Joe **Stegner**, CSG
Western Innovations
Selection Chair



California Senator
Curren **Price**



Utah
Representative
Jennifer **Seelig**



Alaska Representative Kevin **Meyer** and
Wyoming Representative Rosie **Berger**



Idaho Senate Majority Leader Bart **Davis**



Idaho Representative Maxine **Bell**, Alaska
Senate President Gary **Stevens** and Idaho
Representative Rich **Wills**

CSG-WEST 2010 Annual Meeting

September 11-14 • Sun Valley, Idaho



Wyoming Senator Drew **Perkins**, Western Legislative Academy (WLA) 2010 Class President welcomes WLA Alumni and guests to annual Champagne and Cider reception.



Hawaii Representative Marcus **Oshiro** (right) who emceed WLA2010 and WLA alumnus Idaho Senator Dean **Mortimer** enjoyed the WLA alumni reception.



Enjoying things Idaho style with Junior Jammer Fiddlers and Muzzie Braun Trio's country music at the River Run Lodge.



The grand finale was a hilarious mystery dinner theatre with CSG-WEST's own – Idaho Representative Rich **Wills** (in chair) and Hawaii Representative Marcus **Oshiro** (in plaid jacket) - in starring roles.



CSG-WEST Chair Elect, Representative Marcus **Oshiro** and wife Lauzanne welcome CSG-WEST to Hawaii for the 2011 annual meeting. Hula danced by Hawaii House Clerk Pat **Mau-Shimizu** (left) and Lauzanne **Oshiro**.



Perhaps the time has come to lift our gaze to the far horizons, to open up the boundaries of politics, to begin the hard but endlessly rewarding job of creating, here, in the native home of hope, a politics to match our vistas. We need to begin to imagine what a politics of possibility might look like.

~ Daniel Kemmis, 2010 recipient of the CSG-WEST Bettye Fahrenkamp Award for Distinguished Legislative Leadership on Behalf of Western States



Program presenter
Jeremy **Aguero**, Founder and
Principal, Applied Analysis,
Las Vegas, Nevada



Senator Kim **Gillan**, Montana
WESTRENDS Chair



Representative Beth **Kerttula**, Alaska
WESTRENDS Vice Chair



Program presenter
Daniel **Kemmis**, State and
Local political leader and
advocate for the West,
Missoula, Montana

Dealing with New Normal in the Once and Future West

WESTRENDS provides a forum for legislators to examine the consequences of demographic, economic and cultural trends shaping the West. Each western state is represented on the WESTRENDS Board by a legislator with an interest in issues and forces changing our region. With this purpose in mind, the WESTRENDS Board engaged in lively conversations with three experts on trends forecasting. The WESTRENDS Board participated in a conversation led by two westerners with enormous depth and insight about the West.

Jeremy **Aguero**, founder of a Las Vegas, Nevada research firm works on the nexus between public and private sectors in this trend analyses. He examined the current political and economic situation both globally and locally and its impact on the economies of western states.

Daniel **Kemmis**, a former Speaker of the Montana House, drew from his rich experiences as a state legislator, author of several books on the West, and director of a University of Montana research center that examines the politics of place in the West.

Both thoughtful leaders led a colloquy with the WESTRENDS Board on the western region's unique geographical and cultural position in the America of the 21st century.

2010 WESTRENDS Board

Senator Kim **Gillan**, Montana
Senate Minority Whip
WESTRENDS Chair

Representative Russ **Jones**, Arizona
Senator Denise Moreno **Ducheny**, California
Senator Gail **Schwartz**, Colorado
Senator Brian **Taniguchi**, Hawaii
Representative Maxine **Bell**, Idaho
Assemblyman John **Oceguera**, Nevada
Assembly Majority Floor Leader

Representative Beth **Kerttula**, Alaska
House Minority Leader
WESTRENDS Vice Chair

Representative Ben **Lujan**, New Mexico
Speaker of the House
Senator Jackie **Dingfelder**, Oregon
Representative Ronda Rudd **Menlove**, Utah
Senator Linda Evans **Parlette**, Washington
Republican Caucus Chair
Representative Thomas **Lockhart**, Wyoming

WESTRENDS

2010 Forum Participants



Idaho Representative Maxine **Bell** and Wyoming Representative Thomas **Lockhart**



Oregon Senator Jackie **Dingfelder**



Utah Representative Ronda Rudd **Menlove**



Washington Republican Caucus Chair Linda Evans **Parlette**



Nevada Assembly Majority Floor Leader John **Oceguera**



Arizona Representative Russ **Jones**



Hawaii Representative Marcus **Oshiro**



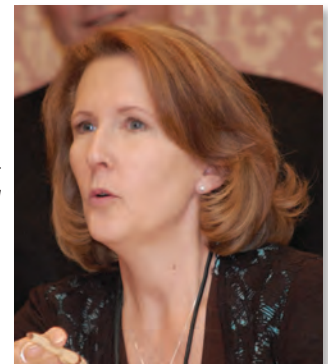
Alaska Representative Lindsey **Holmes**



New Mexico Representative Jose **Campos**



California Senator Denise Moreno **Ducheny** (left) and Montana Senator Kim **Gillan**



Colorado Senator Linda **Newell**

Western Legislative Academy

July 12-15, 2010 • Colorado Springs, Colorado

Only strong leaders have the courage and integrity to follow their convictions when the risk of losing popular support is great.

~ Doris Kearns Goodwin, Pulitzer Prize Winning Historian

Newer Lawmakers Work to Become More Effective



From the minute they boarded the bus for the opening of the 11th annual Western Legislative Academy (WLA), the talkative Class of 2010 demonstrated its readiness for a fast-paced, “learning by doing” training experience. CSG-WEST chair-elect Hawaii Representative Marcus Oshiro presided and kept lawmakers on task and on target.

Selected in a highly competitive process, 39 newer state legislators from around the West spent three days in classes designed to improve legislative effectiveness and promote state legislatures as pillars of representative democracy.

A national faculty of experts from academia, journalism, corporate and public sectors worked with lawmakers on negotiations, governance, ethics, communications, time management and media relations. Legislators spent a half day at the U.S. Air Force Academy engaged in personal assessments and team building.

Since its creation in 2000, the WLA has graduated 412 legislative “students,” many of whom now serve as leaders in their chambers and caucuses. A handful of graduates has been elected to the U.S. Congress.

The WLA is funded by state legislative dues, the El Pomar Foundation and private sector contributions.

Lawmakers in their first four years of legislative service who wish to apply to the October 3-6, 2011 Western Legislative Academy should visit www.csqwest.org for an application. Deadline to apply is April 29, 2011.



Western Legislative Academy

Class of 2010



Photo courtesy of Lynn Boutte Photography

Front row (left to right): Michelle Kidani (HI Sen), Allison Copening (NV Sen), George Muñoz (NM Sen), Glenn Moniz (WY Rep), Scott Kawasaki (AK Rep), Sue Malek (MT Rep), Dean Mortimer (ID Sen), Terry Nealey (WA Rep), John M. Kefalas (CO Rep)

Second row: Marilyn Dondero Loop (NV Asmbr), Chuck Hunter (MT Rep), Tina Orwall (WA Rep), Kraig Powell (UT Rep), Evie Hudak (CO Sen), Dan Dockstader (WY Sen), Chuck Winder (ID Sen)

Third row: Lynne Pancrazi (AZ Rep), Bob Herron (AK Rep), Ellen Spiegel (NV Asmbr), F. Jay Seegmiller (UT Rep), Drew Perkins (WY Sen)

Fourth row: Faye Hanohano (HI Rep), Dan Liljenquist (UT Sen), Richard McArthur (NV Asmbr), Randi Becker (WA Sen), Matt Wingard (OR Rep), Bruce Tutvedt (MT Sen), Judy Warnick (WA Rep)

Fifth row (partial row that starts in the middle): Brickwood Galuteria (HI Sen), Scott Reichner (MT Rep), Bryce Edgmon (AK Rep)

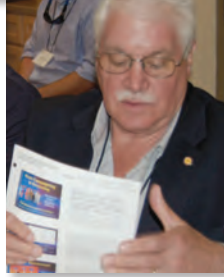
Last row: Jeff Steinborn (NM Rep), Daniel Patterson (AZ Rep), Sander Rue (NM Sen), Stephen Hartgen (ID Rep), Tim Freeman (OR Rep), Chris Edwards (OR Sen), Jim Roscoe (WY Rep), Matt Heinz (AZ Rep)



WLA 2010 Class President
Senator Drew Perkins, Wyoming

Western Legislative Academy

July 12-15, 2010 • Colorado Springs, Colorado



Western Legislative Academy Alumni 2000-2010*

ALASKA

Rep. Bob Buch-09
Sen. John Coghill, Jr.-02
Fmr. Rep. Eric Croft-00
Fmr. Rep. Nancy Dahlstrom-04
Rep. Bryce Edgmon-10
Rep. Anna Fairclough-08
Fmr. Rep. Hugh "Bud" Fate-02
Rep. Carl Gatto-06
Fmr. Sen. Gretchen Guess-01
Rep. David Guttenberg-04
Rep. John Harris-00
Rep. Bob Herron-10
Fmr. Rep. Jim Holm-03
Rep. Lindsey Holmes-08
Sen. Charlie Huggins-05
Rep. Craig Johnson-08
Rep. Scott Kawasaki-10
Rep. Mike Kelly-05
Sen. Lesil McGuire-01
Sen. Kevin Meyer-02
U.S. Sen. Lisa Murkowski-00
Fmr. Rep. Mary Nelson-02
Rep. Mark Neuman-07
Rep. Kurt Olson-05
Fmr. Rep. Ralph Samuels-03
Rep. Paul Seaton-04
Fmr. Sen. Ralph Seekins-04
Sen. Bert Stedman-06
Sen. Pres. Gary Stevens-01
Sen. Joe Thomas-09
Rep. William A. Thomas, Jr.-06
Sen. Thomas Wagoner-03
Sen. Bill Wielechowski-09
Fmr. Sen. Gary Wilken-00
Rep. Peggy Wilson-01

ARIZONA

Sen. Paula Aboud-07
Rep. Cecil Ash-09
Fmr. Sen. Pres. Timothy Bee-02
Rep. David Bradley-05
Fmr. Rep. Jennifer Burns-03
Sen. Meg Burton Cahill-01
Rep. Olivia Cajero Bedford-03
Rep. Cloves Campbell, Jr.-08
Fmr. Sen. Robert Cannell-01
Rep. Adam Driggs-07

Rep. Steve Farley-08
U.S. Rep. Gabrielle Giffords-04
Fmr. Sen. Herb Guenther-00
Sen. Albert Hale-05
Rep. Matt Heinz-10
Fmr. Sen. Toni Hellon-02
Rep. Russ Jones-05
U.S. Rep. Ann Kirkpatrick-06
Rep. Bill Kononpnicki-05
Rep. Phil Lopes-03
Rep. John McComish-06
Rep. Nancy McLain-06
U.S. Rep. Harry Mitchell-00
Fmr. Sen. Tom O'Halleran-02
Rep. Lynne Pancrazi-10
Fmr. Sen. Jonathon Paton-07
Rep. Daniel Patterson-10
Sen. Thayer Verschoor-03
Fmr. Sen. Jim Waring-04
Rep. Rae Waters-09

CALIFORNIA

Asmbr. Anthony Adams-07
Sen. Jeff Denham-04
The late Asmbr. Marco Firebaugh-00
Asmbr. Tony Mendoza-07
Sen. Jenny Oropeza-01
Sen. Curren Price-09

COLORADO

Rep. Debbie Benefield-05
Fmr. Rep. Alice Borodkin-02
Rep. Ed Casso-08
Fmr. Sen. Jim Dyer-00
Rep. Mark Ferrandino-09
Rep. Cheri Gerou-09
Fmr. Rep. Dale Hall-06
Sen. Mary Hodge-02
Sen. Evie Hudak-10
Fmr. Sen. Jim Isgar-04
Fmr. Rep. Cheri Jahn-04
Fmr. Rep. Ramey Johnson-03
Rep. John M. Kefalos-10
Rep. James J. Kerr-06
Rep. Claire Levy-07
Fmr. Rep. Carl Miller-00
Sen. Linda Newell-09

Rep. Jim Riesberg-05
Rep. Ellen Roberts-07
Fmr. Rep. Raymond Rose-03
Rep. Su Ryden-09
Sen. Paula Sandoval-03
Sen. Gail Schwartz-08
Fmr. Rep. Jim Snook-01
Rep. Judy Solano-06
Fmr. Spkr. Lola Spradley-00
Fmr. Rep. Debbie Stafford-02
Rep. Amy Stephens-08
Sen. Abel Tapia-02
Fmr. Sen. Ron Teck-00
Rep. Nancy Todd-06

HAWAII

Fmr. Sen. Melodie Aduja-03
Fmr. Rep. Emily Auwae-00
Rep. Karen Leinani Awana-09
Rep. Rida T.R. Cabanilla-06
Rep. Mele Carroll-07
Rep. Pono Chong-05
Sen. J. Kalani English-01
Rep. Cindy Evans-03
Rep. Lynn Finnegan-04
Sen. Mike Gabbard-08
Sen. Brickwood Galuteria-10
Fmr. Rep. Helene Hale-01
Rep. Faye Hanohano-10
Rep. Sharon Har-09
Fmr. Sen. Lorraine Inouye-00
Fmr. Rep. Mindy Jaffe-01
Fmr. Rep. Sol Kaho'ohalahala-00
Rep. Jon Riki Karamatsu-03
Sen. Michelle Kidani-10
Sen. Donna Mercado Kim-02
Sen. Russell Kokubun-02
Rep. John Mizuno-08
Rep. Hermina Morita-00
Sen. Clarence Nishihara-07
Rep. Scott Nishimoto-04
Fmr. Rep. David Pendleton-02
Rep. Roland Sagum, III-09
Sen. Jill Tokuda-07
Sen. Shan Tsutsui-05
Rep. Glenn Wakai-04
Rep. Kyle Yamashita-05

IDAHO

Rep. Eric Anderson-06
Rep. Clifford Bayer-05
Rep. Carlos Bilbao-08
Rep. Sharon Block-03
Rep. Darrell Bolz-01
Fmr. Sen. Skip Brandt-02
Sen. Joyce Broadsword-07
Fmr. Sen. Don Burtenshaw-00
Fmr. Rep. Joseph Cannon-04
Rep. Marge Chadderdon-08
Rep. Susan Chew-08
Fmr. Sen. Dick Compton-04
Sen. Tim Corder-05
Sen. Russ Fulcher-07
Sen. John Goedde-01
Rep. Marv Hagedorn-07
Sen. Jim Hammond-08
Rep. Stephen Hartgen-10
Rep. R.J. "Dick" Harwood-02
Rep. Frank Henderson-06
Sen. Brent Hill-02
Rep. Bill Killen-07
Rep. Phylis King-09
Sen. Patti Anne Lodge-01
Sen. John McGee-06
Sen. Curt McKenzie-03
Sen. Dean Mortimer-10
Rep. Joe Palmer-09
Rep. Dell Raybould-02
Fmr. Rep. Robert Ring-04
Rep. John Rusche-05
Rep. Mack Shirley-04
Sen. Jeff Siddoway-09
Rep. Elaine Smith-03
Fmr. Rep. Steve Smylie-00
Sen. Joe Stegner-00
Rep. Richard Wills-06
Sen. Chuck Winder-10
Fmr. Rep. Gary Young-01

MONTANA

Rep. Elsie Arntzen-05
Rep. Bill Beck-09
Rep. Mark Blasdel-08
Lt. Gov. John Bohlinger-00
Rep. Robyn Driscoll-06
Sen. Jeff Essmann-08

Sen. Kim Gillan-00
Fmr. Rep. George Golie-00
Sen. Bradley Maxon Hamlett-09
Sen. Ken Hansen-04
Rep. Dennis Himmelberger-05
Rep. Chuck Hunter-10
Fmr. Rep. Linda Holden-01
Fmr. Rep. Joey Jayne-01
Sen. Jim Keane-02
Sen. Rick Laible-03
Fmr. Rep. Michael Lange-03
Sen. Cliff Larsen-09
Fmr. Sen. Lane Larson-05
MT Auditor Monica Lindeen-00
Rep. Gary MacLaren-06
Rep. Sue Malek-10
Rep. Tom McGillvray-07
Rep. Scott Mendenhall-04
Sen. Lynda Moss-07
Fmr. Rep. Mark Noennig-01
Rep. Bill Nooney-07
Rep. Ken Peterson-07
Rep. Scott Reichner-10
Fmr. Sen. Don Ryan-01
Sen. Trudi Schmidt-03
Fmr. Sen. Frank Smith-02
Sen. Mitch Tropila-08
Sen. Bruce Tutvedt-10
Rep. Franke Wilmer-08
Fmr. Rep. Jeanne Windham-06

NEVADA

Sen. Mark Amodei-00
Asmbr. Kelvin Atkinson-03
Asmbr. David Bobzien-07
Sen. Shirley Breeden-09
Sen. Barbara Cegavsk-00
Asmbr. Jerry Claborn-00
Asmbr. Marcus Conklin-03
Sen. Allison Copening-10
Asmbr. Moises Denis-05
Asmbr. Marilyn Dondero Loop-10
Asmbr. Heidi Gansert-05
Fmr. Asmbr. Susan Gerhardt-06
Asmbr. Don Gustavson-01
Fmr. Asmbr. Brooks Holcomb-06

Western Legislative Academy

July 12-15, 2010 • Colorado Springs, Colorado



Western Legislative Academy Alumni 2000-2010*

Asmbr. William Horne-03
Sen. Steven Horsford-06
Asmbr. Marilyn Kirkpatrick-05
Asmbr. Ellen Koivisto-00
Sen. John Jay Lee-05
Asmbr. April Mastroluca-09
Asmbr. Richard McArthur-10
Asmbr. John Ocegueda-01
Asmbr. James Ohrenschall-08
Asmbr. Tick Segerblom-08
Asmbr. James Settelmeyer-07
Fmr. Asmbr. Rod Sherer-04
Asmbr. Debbie Smith-01
Asmbr. Ellen Spiegel-10
Fmr. Asmbr. Valerie Weber-04
Asmbr. Melissa Woodbury-09

NEW MEXICO

Rep. Janice Arnold-Jones-04
Sen. Vernon Asbill-06
NM Auditor Hector Balderas-06
Rep. Paul Bandy-09
Rep. Andrew Barreras-08
Fmr. Rep. Richard Berry-08
Rep. Jose Campos-04
Rep. Nathan Cote-09
Rep. Candy Spence Ezzell-08
Rep. Mary Helen Garcia-00
Rep. Thomas Garcia-07
Rep. Keith Gardner-06
The late Rep. Ron Godbey-00
Fmr. Sen. John T.L. Grubecic-07
Rep. Joni Marie Gutierrez-05
Rep. Jimmie Hall-07
Fmr. Rep. Irvin Harrison-03
Sen. Gay Kernan-03
Rep. Patricia Lundstrom-02
Sen. Richard Martinez-02
Rep. Kathy McCoy-05
Fmr. Rep. Brian Moore-01
Sen. Howie Morales-09

Senator George Muñoz-10
Rep. Andy Nuñez-04
Sen. Gerald Ortiz y Pino-05
Sen. Mary Kay Papen-01
Rep. Al Park-01
Rep. Jane Powdrell-Culbert-03
Fmr. Sen. Lidio Rainaldi-02
Sen. Sander Rue-10
The late Rep. Raymond Ruiz-02
Sen. John Sapien-09
Fmr. Sen. Diane Snyder-01
Rep. Jeff Steinborn-10
Rep. James Strickler-08
Rep. Thomas Taylor-00
Sen. Peter Wirth-06
Fmr. Rep. Teresa Zanetti-04

OREGON

Fmr. Rep. Gordon Anderson-04
Fmr. Rep. Vic Backlund-02
Rep. Phil Barnhart-02
Rep. Vicki Berger-03
Rep. Kevin Cameron-06
Fmr. Rep. Janet Carlson-01
Rep. Jean Cowan-07
Sen. Jackie Dingfelder-02
Sen. Chris Edwards-10
Fmr. Rep. Linda Flores-03
Rep. Tim Freeman-10
Fmr. Rep. Larry Galizio-05
Rep. Sara Gelser-06
Rep. George Gilman-04
Rep. Mitch Greenlick-03
Rep. Bruce Hanna-08
Rep. Bob Jenson-00
Rep. Betty Komp-05
Rep. Ron Maurer-07
Sen. Laurie Monnes Anderson-01
Sen. Frank Morse-04
Rep. Andy Olson-05
Rep. Tobias Read-08
Rep. Chuck Riley-08
Rep. Arnie Roblan-07
Rep. Mike Schauffer-03
Sen. Martha Schrader-09
Rep. Jefferson Smith-09
Rep. Sherrie Sprenger-09

The late Rep. Mac Sumner-06
Fmr. Sen. Vicki Walker-00
Sen. Doug Whitsett-06
Rep. Matt Wingard-10

UTAH

Fmr. Rep. Sylvia Andersen-07
Fmr. Rep. Gregg Buxton-04
Rep. Rebecca Chavez-Houck-09
Rep. Tim Cosgrove-05
Rep. Brad Dee-03
Rep. Becky Edwards-09
Fmr. Rep. James Ferrin-02
Rep. Julie Fisher-06
Rep. Lorie Fowlke-05
Rep. Neil Hansen-02
Rep. Don Ipson-09
Sen. Patricia Jones-01
Rep. Todd Kiser-04
Sen. Peter Knudson-00
Sen. Dan Liljenquist-10
Rep. Ronda Rudd Menlove-05
Fmr. Rep. Rosalind McGee-04
Rep. Michael Morley-03
Fmr. Rep. Paul Neuenschwander-07
Rep. Merlynn Newbold-02
Rep. Curtis Oda-06
Rep. Patrick Painter-06
Fmr. Rep. J. Morgan Philpot-02
Rep. Kraig Powell-10
Rep. Phil Riesen-08
Rep. F. Jay Seegmiller-10
Rep. Jennifer Seelig-07
Fmr. Sen. David Thomas-03
Fmr. Sen. Carlene Walker-01
Rep. Mark Wheatley-06
Fmr. Rep. Brad Winn-08

WASHINGTON

Rep. Glenn Anderson-01
Rep. Jan Angel-09
Rep. Sherry Appleton-07
Rep. Mike Armstrong-02
Rep. Barbara Bailey-05
Sen. Randi Becker-10

Sen. Dale Brandland-03
Fmr. Rep. David Buri-06
Rep. Bruce Chandler-01
Rep. Judy Clibborn-05
Rep. Bruce Dammeier-09
Fmr. Rep. Carolyn Edmonds-00
Rep. Fred Finn-09
Rep. Larry Haler-06
Rep. Bob Hasegawa-05
Sen. Mike Hewitt-03
Sen. Jim Honeyford-00
Rep. Sam Hunt-02
Rep. Troy Kelley-08
Sen. Derek Kilmer-05
Rep. Mark Miloscia-01
Rep. Dawn Morrell-03
Rep. Terry Nealey-10
Fmr. Rep. Dan Newhouse-04
Rep. Ed Orcutt-04
Rep. Timm Ormsby-06
Rep. Tina Orwall-10
Sen. Linda Evans Parlette-00
Rep. Kirk Pearson-02
Rep. Mary Helen Roberts-08
Rep. Larry Seaquist-07
Rep. Pat Sullivan-07
Rep. Dean Takko-08
Re. Judy Warnick-10
Fmr. Rep. Beverly Woods-03

WYOMING

U.S. Sen. John Barrasso-03
Rep. Rosie Berger-04
Rep. Kermit Brown-05
Rep. Cathy Connolly-09
Sen. Stan Cooper-03
Rep. Kathy Davison-07
Sen. Dan Dockstader-10
Fmr. Rep. Dave Edwards-04
Rep. Ken Esquibel-08
Fmr. Sen. Bob Fecht-08
Fmr. Rep. Liz Gentile-03
Rep. Elaine Harvey-03
Sen. John Hastert-06
Fmr. Rep. Jerry Ikel-01
Rep. Pete Illoway-00
Sen. Kit Jennings-06

Rep. Thomas Lockhart-01
Rep. Thomas Lubnau, II-05
Sen. Marty Martin-04
Sen. Sandra Meyer-02
Rep. Lori Millin-07
Rep. David Miller-01
Rep. Glenn Moniz-10
Sen. Drew Perkins-10
Sen. Ray Peterson-07
Rep. Loraine Quarberg-05
Rep. Jim Roscoe-10
Rep. Lisa Shepperson-07
Spkr. Colin Simpson-00
Rep. Tim Stubson-09
Rep. Bill Thompson-02
Rep. Mary Throne-08
Sen. Charles Townsend-05
Sen. Michael Von Flatern-06
Rep. Sue Wallis-09

GUAM

Fmr. Sen. Marcel Camacho-00

*As of October 2010



Western Legislative Service Agency and Research Directors

October 25-26, 2010 • Denver, Colorado

If you take care of the troops, they'll take care of you.

~ Old military saying

Nonpartisan western legislative service agency directors and managers participated in professional development training at the annual CSG-WEST Fall Training Seminar. These western legislative staff leaders worked with faculty from the Daniels College of Business at the University of Denver on team building and creating a positive work environment. Staff also shared best practices in legislative management.



Executive Director of the Alaska Legislative Affairs Agency Pam **Varni** was re-elected chair of the Legislative Service Agency/Research Directors Committee for 2011-2012.



Left to right: Mike **Maurer** (Colorado Legislative Council Director) and Don **Williams** (Research Director at the Nevada Legislative Counsel Bureau) (back of Todd **Herreid** of the Colorado Legislative Council)

Left to right: Charlotte **Carter-Yamauchi** (Hawaii Legislative Reference Bureau Acting Director), Jeff **Youtz** (Idaho Legislative Service Office Director) and Dan **Pauli** (Wyoming Legislative Service Office Director) ... (back of Judy **Hall**, Oregon Secretary of the Senate)



Left to right: Lorne **Malkiewich** (Nevada Legislative Counsel Bureau Director) and Raul **Burciaga** (New Mexico Legislative Council Service Director)



Left to right: Director of the Utah Office of Legislative Research and General Counsel Mike **Christensen**, seen here talking with John **Cannon** Managing Policy Analyst of the Utah Office of Legislative Research, was re-elected vice chair of the Legislative Service Agency/Research Directors Committee for 2011-2012.



Program presenter Scott **Pattison**, Executive Director of National Association of Status Budget Officers



Trainer Stacey **Plemmons** of the Executive Programs Faculty, Institute for Leadership and Organizational Performance and the Daniels School of Business, University of Denver



Todd **Herreid** (left) of the Colorado Legislative Council and Dave **Thomas**, Deputy Director of the Arizona Legislative Council

Legislative Council on River Governance

August 30-31, 2010 • Missoula, Montana

Rivers are ribbons that tie us to the spirit of the land.

~ Jeff Rennick



CO-CHAIR
Karen **Fraser**
Senator
Washington

The Legislative Council on River Governance (LCRG) is a cooperative association comprised of legislators from Idaho, Montana, Oregon and Washington that promotes the exchange of information regarding issues of mutual interest along the Columbia River Basin.

In 2010, the LCRG convened August 30-31 in Missoula, Montana. Participating legislators discussed a wide-array of policy issues, including water banking, groundwater and marketing strategies, fish and wildlife preservation, Columbia River Treaty, and water adjudications and litigation concerns, among others.



CO-CHAIR
Bruce **Chandler**
Representative
Washington

Columbia River Basin



U.S.-Mexico State Alliance Partnership

The U.S.-Mexico State Alliance Partnership is a collaborative, multi-branch alliance administered by CSG in coordination with several partners aimed at strengthening binational cooperation among state officials of both countries.

These partners include the U.S. Agency for International Development (USAID), CSG's Western and Southern regional offices and Washington DC office, Conference of Western Attorneys General (CWAG), National Association of Attorneys General (NAAG), National Association of State Treasurers (NAST), National Lieutenant Governors Association (NLGA), the Paso del Norte Group (PDN), the Woodrow Wilson International Center for Scholars, and Arizona State University's North American Center for Transborder Studies (NACTS).

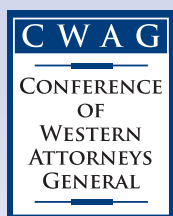
In 2010, the partners of the Alliance Partnership convened numerous binational forums, capacity training exchanges and seminars among border legislators, attorneys general, treasurers, lt. governors, regional and local border officials, and other stakeholders that enhanced the role of state and local officials in addressing shared public policy concerns that transcend international borders. Moreover, through research and policy exchange



opportunities offered through the Wilson International Center for Scholars and North American Center for Transborder Studies, the promotion of concrete policy proposals and recommendations were facilitated for the consideration of all Alliance Partners.

The Alliance Partnership promotes the integration of activities and outreach with other binational mechanisms so that concrete policy objectives and reforms can be achieved through a strategic, multi-branch and multi-jurisdictional approach. The Alliance partners, their respective members, networks and linkages comprise a broad and influential coalition that can affect change. The Alliance Partnership is an innovative mechanism of cooperation that enables dynamic synergies and cross-jurisdictional cooperation.

Financial support for the Alliance Partnership is provided by a grant from USAID, along with significant in-kind and direct support by participating partners and their respective member states, as well as financial contributions by private sector stakeholders. For more information about the Alliance Partnership, please visit www.statealliancepartnership.org.



U.S.-Mexico State Alliance Partnership

Wisconsin Lt. Governor Barbara **Lawton** and Nevada Lt. Governor Brian **Krolicki** (far right) meet with U.S. Ambassador to Mexico Carlos **Pascual** in July 2010 during an economic development mission to Mexico City.



Idaho Attorney General (AG) Lawrence **Wasden** and New Mexico AG Gary **King** participated in International Conference on Criminal Justice in Mexicali, Baja California, Mexico.

Mexico state attorneys general participated at the Mexico in Transition Symposium hosted by Indiana State Attorney General (AG) Gregory **Zoeller**. Left to right: AG Pedro Flores **Vasquez** (Tlaxcala); AG Rafael **Gonzalez Lastra** (Tabasco), AG Alfredo **Bernal Higuera** (Sinaloa), AG Karim **Martinez Lizarraga** (Baja California Sur), AG Rommel **Moreno Manjarrez** (Baja California), and AG Carlos **Zamarripa Aguirre** (Guanajuato).



Stretching nearly 2,000-miles, the U.S.-Mexico border region is a major economic engine for both countries. The two countries share not only a common border, but also commercial, historic and cultural ties.

Border Legislative Conference



California



Arizona



New Mexico



Texas



Baja California



CHAIR
Denise Moreno **Ducheny**
Senator
California

The Border Legislative Conference (BLC) serves as the legislative component of the U.S.-Mexico State Alliance Partnership. The BLC is a binational mechanism for dialogue and collaboration among state legislators of the 10 U.S. and Mexico border states. These include California, Arizona, New Mexico and Texas in the U.S. and Baja California, Sonora, Chihuahua, Coahuila, Nuevo Leon and Tamaulipas in Mexico.

The BLC started the year conducting a visit to Mexico City to meet with key Mexico and U.S. federal officials. The topic of security was of significant focus in most meetings. Participating legislators also discussed binational federal strategies such as the Merida Initiative and renewable energy. During the visit, U.S. Ambassador to Mexico Carlos Pascual informed the legislators about a new U.S.-Mexico security and economic strategy focused on four pillars: Disruption and Dismantling of Drug Cartels, Institutional Rule of Law, Development of 21st Century Borders and Focus on Strengthening Border Communities.

This year's BLC forums were convened in Tempe, Arizona and San Carlos, Sonora. In Tempe, legislators had the opportunity to discuss issues such as sustainable energy, scrap tires recycling, and the need for cross-border legislation on juvenile issues. During the meeting in Sonora, participating legislators discussed planning and sustainable development along the U.S.-Mexico border and binational storm and waste water management efforts.



VICE CHAIR
Diputado
Ramiro Flores **Morales**
Coahuila State Congress

Partnering with the Texas Department of Transportation and the Southern Legislative Conference, the BLC co-hosted the 3rd Annual Americas 2020 Summit in Dallas, Texas. The summit gathered stakeholders from Canada, Mexico and the U.S. to discuss North America emerging trade corridors, enhancing mobility and security across international borders, and energy reliability and its linkage to regional competitiveness.

Information, declarations and recommendations from these events can be found at www.borderlegislators.org.

2010 Border Legislative Conference Meetings

21st BLC Forum: April 14-17
Tempe, Arizona

22nd BLC Forum: October 14-16
San Carlos, Sonora

BLC Sponsors and Partners

Arizona State University, North American Center for Transborder Studies • Border Governors Conference
North American Development Bank • Sonora State Legislature • Southern Legislative Conference
Texas Department of Transportation • Woodrow Wilson International Center for Scholars, Mexico Institute

Border Legislative Conference



Sonora



Chihuahua



Coahuila



Nuevo León



Tamaulipas



Members of the Border Legislative Conference with Mexico federal senate members and Deputy Consul General of Mexico in Phoenix, Alfonso **Navarro Bernachi** (far left), during the 21st BLC Forum held in Tempe, Arizona



22nd Border Legislative Conference Forum, San Carlos, Sonora

Texas Senator Eliot **Shapleigh** (middle) opens the 3rd Annual Americas 2020 Summit held in Dallas, Texas.



BLC delegation at the Mexico National Congress during the official trip to Mexico City

CSG: Regionally-Based National Organization of States

It is not easy to understand one legislature, let alone fifty of them.

~ Alan Rosenthal, *Engines of Democracy*, 2009

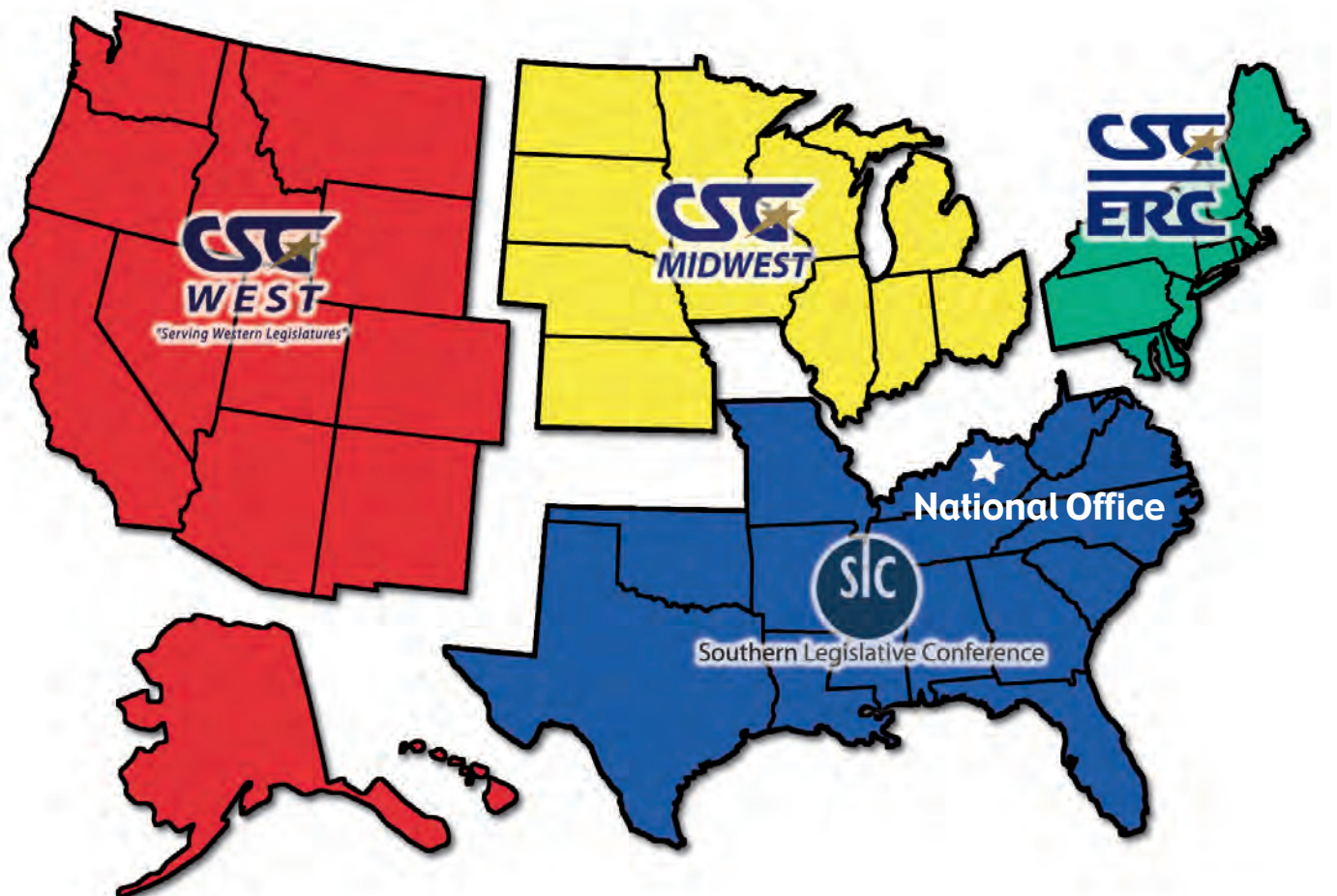
CSG is a regionally-based organization that promotes the exchange of ideas to help state elected officials better serve their constituents. CSG offers unparalleled regional, national and international opportunities to network, develop leaders and collaborate in problem-solving partnerships. At the national level, the Council of State Governments (CSG) is the only organization serving all three branches of state government.

CSG has four very diverse regions with distinct geographical, demographic and cultural characteristics. Each region elects its own officers who, in turn, serve on the CSG national Executive Committee and Governing Board. In this way, and

through many other areas of collaboration, regional perspectives are brought to the forefront of national debates and program initiatives. Each region has its own staff who work with a variety of regional policy committees, research projects, initiatives and meetings. In the West, CSG-WEST serves western state legislatures exclusively.

The national office in Lexington, Kentucky provides policy analysis and tracks national issues facing state governments. The CSG Washington, D.C. office provides a voice for state leaders to Congress. The Washington office monitors federal developments and trends and evaluates the impact of federal activities, including U.S. Supreme Court decisions, on states.

Regions of The Council of State Governments



Western Participation in CSG National

Legislatures are the key agencies of representative democracy in America.

~ Alan Rosenthal, Engines of Democracy, 2009

2010 Western Toll Fellows

CSG's national Toll Fellowship program offers leadership and policy training sessions to emerging state leaders from throughout the nation.



Photo courtesy of Suzanne Feliciano

Front row, left to right: Assemblywoman Debbie **Smith** (NV), Administrator of Division of Insurance Teresa **Miller** (OR), Senator Linda **Menard** (AK), Director of Courts Tracy **Guerrero** (CNMI), joined by Beth **Percynski** of Procter & Gamble, one of the many sponsors of the Toll Fellows program; back row, left to right: Representative Pono **Chong** (HI), Senator Jim **Hammond** (ID), Supreme Court Justice Mark **Gibbons** (NV), Representative Cliff **Bayer** (ID), Representative Jennifer **Seelig** (UT), Human Resources Executive Director Jeff **Herring** (UT)

CSG Convenes Western Meetings on Common Core Standards for K-12

On May 6-7, 2010, CSG and CSG-WEST collaborated on the first meeting in the Western United States in San Diego, California to enhance state legislators' understanding about the Common Core Education Policy Initiative policies.

Left to right: Representative Jeff **Thompson** (ID), Senator Rosemary **McAuliffe** (WA), Representative Gregory **Porter** (IN), Ms. Mary **Kenfield** (WA), Representative Sara **Gelser** (OR), Representative Roy **Takumi** (HI), Representative Lindsey **Holmes** (AK), Representative Carl **Gatto** (AK), Senator Michelle **Kidani** (HI), Senator Elizabeth **Schneider** (ME), Representative Dave **Quall** (WA), Representative Marcie **Maxwell** (WA), Senator Curt **Bramble** (UT) and Senator Kathryn **Sessions** (WY)



CSG Convenes Education Fly-In

Western State Representatives Rosie Berger (WY), Nancy Todd (CO), and Arnie Roblan (OR) traveled to Washington, DC on April 29-30, 2010, to participate in meetings on Capitol Hill and at the Department of Education. These meetings took place at a critical time as states struggled to maintain and improve education programs and Congress prepared to reauthorize the Elementary and Secondary Education Act.

Left to right: Speaker Pro Tem Arnie **Roblan** (OR), Representative Helen **Rankin** (ME), Representative Nancy **Todd** (CO), Representative RaeAnn **Kelsch** (ND) and Representative Rosie **Berger** (WY)

A Special Thanks to the 2010 CSG-WEST Sponsors

Thank you for your participation and investment in helping us strengthen state legislatures in the West!



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- CropLife America
- General Electric
- Genentech
- Government of Canada
- Hewlett Packard
- Iberdrola Renewables
- Idaho Credit Union League
- Idaho Power Company
- Idaho National Laboratory
- Idaho Potato Commission
- Intermountain Rural Electric Association

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- McLane Company, Inc.
- Monsanto Company
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- Portland General Electric
- Province of Alberta
- Shell Oil Company
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- Toyota Motor North America, Inc.
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CSG-WEST is a region of The Council of State Governments (CSG), classified as a 501(c)(3) Non-Profit Organization for the purpose of research and education. CSG's Federal Tax Identification Number is 366000818.



Mark Your Calendar

CSG-WEST 64th Annual Meeting
July 30 - August 2, 2011

Halawai* ~ Where Leaders Gather

Pupukahi i holomua is an Hawaiian phrase that means "unite to move forward." This is the spirit - the strength of mind - advocated as western state leaders gather at CSG-WEST in Honolulu to share ideas and learn from one another, working together to address the challenges of our times.

**Halawai is Hawaiian for "Where Leaders Gather"*

PRELIMINARY SCHEDULE

Friday, July 29

- Registration Opens

Saturday, July 30

- Opening Plenary: Where Leaders Gather
- ALTA: Annual Legislative Training Assembly
- Policy Forum to be announced
- Afternoon Executive Committee Meeting: WLA2011 Class Selection
- Welcoming Reception: Sheraton Edge Pool, Sunset at the Beach
- Hospitality Suite

Sunday, July 31

- Western Legislative Conference Policy Forums
- Lunch Plenary Session
- Hawaii State Event at the Royal Hawaiian
- Hospitality Suite

Monday, August 1

- Western Legislative Conference Policy Forums
- Lunch Plenary Session
- Women in Politics Session
- Free Evening
- Hospitality Suite

Tuesday, August 2

- Western Legislative Conference Policy Forums
- Lunch Plenary Session
- Executive Committee Meeting
- Luau at the Royal Hawaiian Coconut Grove
- Hospitality Suite



Accommodations will be at the Sheraton Waikiki Hotel.

The government guest room rate is \$160* for run-of house or \$200* to guarantee ocean front room. The non-government guest room rate is \$235* for run-of house or \$250* to guarantee ocean front room. *plus tax



"Serving Western Legislatures"